Ka āwhinatia koe e te anga haere kōtui nei ina pākia nuitia te pānga ki te Māori e te mahi e whakaarehia ana, ina hāngai ake te haere kōtui, te hoaoha tahi rānei me te ū ki te ture o tēnei wā (hei tā te Anga Whakapāpā me ngā Mātāpono – www.tearawhiti.govt.nz).

Mā te whakatinana tika kia te anga haere kōtui titiro whakamua e whakaata ana i ngā hiahaia o ngā harihara Māori me te Karauna e pai ake ai ngā putanga ka whakatinanahia mā ngā Māori me te Karauna.

This framework will assist you when Māori interests are significantly affected by the proposed actions, and a partnership or co-design approach is appropriate within existing statutory settings (as per the Engagement Framework and Guidelines – www.tearawhiti.govt.nz).

It will support future focussed partnerships that respond to the needs/interests of Māori communities as well as the Crown, and deliver improved outcomes for Māori and the Crown.

Appropriate application of the partnership framework will rebalance some of the power and resource imbalances between Māori and the Crown by recognising and sharing the contribution each party brings to specific partnerships.

The principles for developing effective partnerships do not create new legal obligations on Crown agencies or override existing statutory obligations or duties. The principles should instead guide and support Crown agencies processes and decision-making. Agencies will consider the specific context of the relevant issue, policy or initiative and decide how to apply the principles.

**Principles**

1. Build the relationship before focusing on the work
2. Plan together from the start
3. Value each parties’ contribution and knowledge
4. Ensure outcomes are meaningful to all parties
5. Be open, be flexible and accept risk
6. Share decision-making

**Co-design**

The Crown and Māori partner to determine the issue/problem, design the process and develop solutions. The Crown and Māori make joint decisions.

The parties:
- Agree on joint reporting and evaluation
- Have clearly defined outcomes and a common agenda
- Look to mātauranga Māori for solutions
- Share resources such as staff, premises, equipment
- Accept risk as part of achieving a better way of working together
- Acknowledge that mistakes may be made when trying new solutions
- Actively look for opportunities to share or delegate decision making

**Examples**
- Some historical Treaty of Waitangi settlement negotiations
- Te Urewera Board
- Waikato River Authority
- Matariki Court

**Empower**

Māori decide and the Crown assists in implementing the decision made by Māori.

The parties:
- Agree each may lead at different times (tuakana/teina)
- Actively look for opportunities and agree if and where the Crown’s decision making is delegated
- Acknowledge the Crown’s role is as enabler and implementer not decision-maker
- Equal contributions by all partners

**Examples**
- Whānau Ora model
- Ngāti Whare/Scion/PGF partnership
- Te Mātāwai